

Net Service Expenditure analysed by Service

	Actuals 22/23	Budget 23/24	Budget 24/25
Summary	£'000	£'000	£'000
Assistant Chief Executive	1,676	1,763	1,748
Customer & Resources	4,113	4,516	4,502
Finance & Trading	6,796	6,484	7,202
People & Places	2,066	2,148	2,246
Planning & Regulatory Services	2,102	2,027	2,136
Strategic Head Commercial and Property	1,666	1,827	1,828
	<u>18,419</u>	<u>18,765</u>	<u>19,662</u>

Items outside General Fund (232) (217)

18,533 19,445

	Actuals 22/23	Budget 23/24	Budget 24/25
Summary	£'000	£'000	£'000
Pay Costs	18,443	19,553	21,402
IAS19	0	0	0
Premises and Grounds	2,326	2,529	2,550
Transport	3,184	3,558	3,531
Supplies & Services	3,085	2,919	2,720
Supplies & Services IT	1,389	1,193	1,236
Agency & Contracted	5,838	3,398	3,819
Agency & Contracted - Partnerships	2,287	1,895	2,005
Agency & Contracted - Direct Services	4,601	4,620	4,590
Transfer Payments - Benefits	18,468	22,138	22,138
Transfer Payments - Other	1,081	539	389
Support Services	350	326	313
Funds drawn to/from Reserves	(279)	9	71
Capital Charges	829	1,063	1,062
Income - Other	(4,208)	(2,330)	(2,511)
Income - Gov Gnts	(19,055)	(22,443)	(22,534)
Income - Fees and Charges	(10,279)	(10,286)	(10,988)
Recharges	(7,189)	(7,239)	(7,320)
Recharges - Partnerships	(2,455)	(2,678)	(2,808)
Service expenditure before re-allocation of Support	<u>18,417</u>	<u>18,765</u>	<u>19,662</u>

Items outside General Fund (232) (217)

18,533 19,445

Analysis of budget changes between 23/24 and 24/25

Base Budget 2023/24	18,533
Pay Award 23/24 and 24/25	1,503
Inflation other	176
Net Savings agreed previous years	(1,115)
SCIAS	(194)
Managers Savings	(284)
Other Growth and Savings	826
Proposed Budget 2024/25	<u>19,445</u>

Net Service Expenditure analysed by Service	Actuals	Budget	Budget
	22/23	23/24	24/25
	£'000	£'000	£'000
Assistant Chief Executive			
Action and Development	4	8	8
Consultation and Surveys	0	4	4
Corporate Management	1,063	1,135	1,220
Corporate - Other	0	(1)	(155)
Elections	147	136	150
External Communications	238	234	244
Performance Improvement	(2)	0	1
Register of Electors	168	222	226
Administrative Expenses - Legal and Democratic (Electors)	1	0	0
Administrative Expenses - Transformation and Strategy	13	6	5
Support - General Admin (Print Shop)	44	19	45
Total Service Expenditure	1,676	1,763	1,748

Net Service Expenditure analysed by Service	Actuals	Budget	Budget
	22/23	23/24	24/25
	£'000	£'000	£'000
Assistant Chief Executive			
Pay Costs	1,353	1,450	1,513
Premises and Grounds	4	0	0
Transport	0	0	0
Supplies & Services	284	276	259
Supplies & Services IT	49	67	69
Agency & Contracted	162	158	34
Agency & Contracted - Direct Services	0	0	0
Funds drawn to/from Reserves	42	42	52
Income - Other	(108)	0	0
Income - Gov Gnts	69	(7)	(7)
Income - Fees and Charges	(152)	(200)	(160)
Recharges	(28)	(25)	(13)
Total Service Expenditure	1,676	1,763	1,748

Analysis of budget changes between 23/24 and 24/25

Base Budget 2023/24	1,763
Pay Award and other salary adjustments	59
Other Inflation	10
Net Savings agreed previous years	(55)
Apprenticeship Levy	40
Managers Savings	(118)
Other growth and savings	49
Proposed Budget 2024/25	<u>1,748</u>

Net Service Expenditure analysed by Service

	Actuals	Budget	Budget
	22/23	23/24	24/25
	£'000	£'000	£'000
Customer & Resources			
Asset Maintenance IT	280	280	244
Benefits Admin	256	187	185
Benefits Grants	(29)	(25)	(25)
Civic Expenses	18	18	19
Corporate Projects	0	0	0
Democratic Services	168	188	210
Dartford Rev&Ben Partnership Hub (SDC costs)	(579)	0	0
Land Charges	(27)	(46)	(15)
Local Tax	200	(11)	64
Administrative Expenses - Property (Facilities Manageme	0	0	0
Administrative Expenses - Corporate Services	21	22	18
Administrative Expenses - Legal and Democratic	65	73	61
Administrative Expenses - Human Resources	12	8	5
Administrative Expenses - Revenues and Benefits	2	0	0
Street Naming	4	(4)	3
Support - Rev & Ben Control	353	253	251
Support - Counter Fraud	66	64	77
Support - Contact Centre	839	917	682
Support - Customer Insights	210	249	268
Support - Central Offices - Facilities	318	255	215
Support - General Admin	0	1	1
Support - General Admin (Post/Scanning)	224	240	221
Support - Health and Safety	2	5	28
Support - IT	1,047	1,087	1,179
Support - Legal Function	233	288	297
Support - Local Offices	0	0	0
Support - Nursery	0	0	0
Support - Human Resources	431	468	515
Total Service Expenditure	4,113	4,516	4,502

Net Service Expenditure analysed by Service

	Actuals	Budget	Budget
	22/23	23/24	24/25
	£'000	£'000	£'000
Customer & Resources			
Pay Costs	4,562	4,925	4,925
Premises and Grounds	71	71	90
Transport	7	10	10
Supplies & Services	757	721	734
Supplies & Services IT	1,133	974	996
Agency & Contracted	216	127	85
Agency & Contracted - Partnerships	1,914	1,496	1,577
Agency & Contracted - Direct Services	24	25	25
Transfer Payments - Benefits	18,468	22,138	22,138
Transfer Payments - Other	0	0	0
Funds drawn to/from Reserves	(12)	(232)	(232)
Capital Charges	100	0	0
Income - Other	(476)	(152)	(152)
Income - Gov Gnts	(19,004)	(22,402)	(22,402)
Income - Fees and Charges	(465)	(722)	(664)
Recharges	(362)	(289)	(350)
Recharges - Partnerships	(2,821)	(2,175)	(2,277)
Total Service Expenditure	4,113	4,516	4,502

Analysis of budget changes between 23/24 and 24/25

Base Budget 2023/24	4,516
Pay award and other salary adjustments	0
Other Inflation	37
Net Savings agreed previous years	(111)
Council Tax Admin Grant	111
Managers Savings	(52)
Other growth and savings	1
Proposed Budget 2024/25	4,502

Net Service Expenditure analysed by Service

	Actuals	Budget	Budget
	22/23	23/24	24/25
	£'000	£'000	£'000
Finance & Trading			
Asset Maintenance CCTV	18	19	20
Asset Maintenance Countryside	1	9	9
Asset Maintenance Direct Services	16	43	44
Asset Maintenance Playgrounds	8	16	17
Asset Maintenance Public Toilets	0	16	17
Car Parks	(1,516)	(1,629)	(1,948)
CCTV	342	325	397
Civil Protection	46	52	55
Corporate Management	(0)	0	0
Car Parking - On Street	(343)	(346)	(405)
Refuse Collection	760	358	953
Trade Waste	40	(153)	(54)
Green Waste	111	(26)	(11)
Street Cleansing - Operational	(142)	44	(32)
Transport Workshop	54	77	46
Cesspool Emptying	5	(66)	0
Pest Control	16	(45)	0
Fly Tipping	11	(45)	0
Fleet	(12)	15	(16)
Depots	91	(27)	57
Emergency - Operational	(26)	(17)	(31)
Grounds Maintenance	(46)	(19)	(46)
Environmental Enforcement	1	6	150
Emergency	72	83	88
Parking Enforcement - Tandridge DC	(67)	0	0
Estates Management - Grounds	146	135	132
Housing Advances	0	1	1
Markets	(411)	(408)	(305)
Members	465	494	500
Misc. Finance	1,205	1,498	1,567
Off-Street Enforcement	10	65	(2)
Parks - Greensand Commons Project	0	0	0
Parks and Recreation Grounds	143	143	138
Parks - Rural	183	193	243
Refuse Collection	2,830	2,858	2,736
Administrative Expenses - Chief Executive	12	21	16
Administrative Expenses - Direct Services	5	0	0
Administrative Expenses - Finance	45	26	21
Administrative Expenses - Transport	9	7	6
Street Cleansing	1,593	1,569	1,591
Support - Audit Function	217	218	235
Support - Exchequer and Procurement	217	225	245
Support - Finance Function	254	276	300
Support - General Admin	178	238	218
Support - Direct Services	87	61	57
Support - Procurement	5	7	7
Public Conveniences	36	36	51
Treasury Management	147	131	136
Total Service Expenditure	6,813	6,484	7,202

Net Service Expenditure analysed by Service

	Actuals	Budget	Budget
	22/23	23/24	24/25
	£'000	£'000	£'000
Finance & Trading			
Pay Costs	6,185	6,580	7,285
Premises and Grounds	1,207	1,255	1,272
Transport	3,157	3,535	3,507
Supplies & Services	1,665	1,606	1,502
Supplies & Services IT	140	149	157
Agency & Contracted	3,183	2,179	2,363
Agency & Contracted - Partnerships	192	208	224
Agency & Contracted - Direct Services	4,567	4,555	4,565
Support Services	274	274	261
Funds drawn to/from Reserves	(265)	25	102
Capital Charges	535	472	470
Income - Other	(751)	(577)	(474)
Income - Gov Gnts	(85)	(33)	0
Income - Fees and Charges	(6,560)	(6,756)	(6,998)
Recharges	(6,513)	(6,676)	(6,707)
Recharges - Partnerships	(135)	(312)	(328)
Total Service Expenditure	<u>6,795</u>	<u>6,484</u>	<u>7,202</u>

Analysis of budget changes between 23/24 and 24/25

Base Budget 2023/24	6,484
Pay Award and other salary adjustments	705
Other Inflation	100
Net Savings agreed previous years	(286)
24/25 SCIA 8 - Cesspools	143
24/25 SCIA 7 - Pest Control	79
24/25 SCIA 9 - Refuse Sacks	(100)
24/25 SCIA4 - FIAC - Members: Member Travel	(9)
24/25 SCIA16 - Dog Waste Bins	(6)
Utility Costs (part)	90
Markets	77
Managers Savings	(47)
Other growth and savings	(28)
Proposed Budget 2024/25	<u><u>7,202</u></u>

Net Service Expenditure analysed by Service

	Actuals	Budget	Budget
	22/23	23/24	24/25
	£'000	£'000	£'000
People & Places			
All Weather Pitch	0	(5)	(5)
Community Development Service Provisions	(6)	(6)	(7)
Community Safety	125	132	131
The Community Plan	34	39	39
Domestic Abuse Duty	0	0	0
Grants to Organisations	198	201	147
Gypsy Sites	21	(2)	(18)
Community Health and Wellbeing	32	36	39
Homeless	627	692	518
Housing Register	64	127	138
Disabled Facilities Grant Administration	(50)	(55)	(60)
Housing	174	179	188
Accommodation Service	65	79	129
Next Steps Accommodation Programme	0	0	0
Housing Pathway Co-ordinator	0	0	0
Homelessness Prevention	0	0	0
Needs and Stock Surveys	1	0	0
Housing Energy Retraining Options (HERO)	56	65	64
Homes for the Ukrainians	0	1	0
KCC- Household Support Fund	0	0	0
KCC Helping Hands	0	0	0
Leisure Contract	350	330	118
Leisure Contract - Interim	0	0	492
Leisure Development	13	15	15
Local Strategic Partnership	4	0	0
Private Sector Housing	264	234	241
Rough Sleepers Initiative 2022-25	0	1	0
Admin Expenses - People & Places Communities	17	16	14
Admin Expenses - People & Places Housing	13	6	6
STAG Community Arts Centre	5	0	0
One You - Kent Public Health	0	2	0
Community Sports Activation Fund	0	0	0
Homelessness Funding	0	4	0
Troubled Families Project	0	0	0
Youth	60	57	54
Total Service Expenditure	2,067	2,147	2,246

Net Service Expenditure analysed by Service

	Actuals	Budget	Budget
	22/23	23/24	24/25
	£'000	£'000	£'000
People & Places			
Pay Costs	1,719	1,732	2,135
Premises and Grounds	15	11	7
Transport	8	2	2
Supplies & Services	98	102	65
Supplies & Services IT	16	0	0
Agency & Contracted	1,242	351	793
Agency & Contracted - Direct Services	5	0	0
Transfer Payments - Other	1,080	539	389
Funds drawn to/from Reserves	40	155	97
Capital Charges	185	592	592
Income - Other	(2,236)	(886)	(1,135)
Income - Gov Gnts	0	0	0
Income - Fees and Charges	(108)	(451)	(699)
Recharges	0	0	0
Total Service Expenditure	2,066	2,148	2,246

Analysis of budget changes between 23/24 and 24/25

Base Budget 2023/24	2,148
Other Inflation	10
Pay Award and other salary adjustments	402
Net Savings agreed previous years	(539)
24/25 SCIA5 - PPAC - Grants to Voluntary Bodies	(5)
24/25 SCIA5 - PPAC - Community Development	(6)
24/25 SCIA17 - PPAC - CAB Review	(35)
24/25 SCIA17 - PPAC - Community Grants	(20)
24/25 SCIA17 - PPAC - Kent Sport Funding	(3)
Homelessness funding	150
Leisure Contract	492
Other growth and savings	(348)
Proposed Budget 2024/25	2,246

Net Service Expenditure analysed by Service

	Actuals	Budget	Budget
	22/23	23/24	24/25
	£'000	£'000	£'000
Planning & Regulatory Services			
Building Control Non Fee	285	66	94
Building Control Fee	(428)	(220)	(216)
Design and Conservation	186	159	169
Dangerous Structures	1	3	2
EH Commercial	306	0	0
EH Animal Control	15	0	0
EH Environmental Protection	422	0	0
Environmental Health Services	0	802	797
Licensing Partnership Hub (Trading)	(1)	7	0
Licensing Regime	36	67	99
Planning Policy	499	575	565
Local Development Plan	0	0	0
Decarbonisation Fund Net ZERO 2030	65	67	68
Planning - Appeals	266	201	239
Planning - CIL Administration	(42)	(59)	(36)
Planning - Counter	0	(6)	0
Planning - Development Management	(51)	(93)	(115)
Planning - Enforcement	452	362	388
Planning Performance Agreement	0	0	0
Planning - Development Management - Software Project	0	0	0
Administrative Expenses - Building Control	4	12	10
Administrative Expenses - Health	12	5	4
Administrative Expenses - Licensing	4	7	6
Administrative Expenses - Planning Services	64	50	49
Taxis	7	24	13
Total Service Expenditure	2,103	2,027	2,137

Net Service Expenditure analysed by Service

	Actuals	Budget	Budget
	22/23	23/24	24/25
	£'000	£'000	£'000
Planning & Regulatory Services			
Pay Costs	3,663	3,770	4,306
Premises and Grounds	15	15	3
Transport	5	11	11
Supplies & Services	207	177	125
Supplies & Services IT	49	2	12
Agency & Contracted	895	449	431
Agency & Contracted - Partnerships	180	191	203
Agency & Contracted - Direct Services	0	40	0
Transfer Payments - Other	0	0	0
Support Services	35	11	11
Funds drawn to/from Reserves	(112)	18	59
Income - Other	(487)	(458)	(489)
Income - Gov Gnts	(18)	0	0
Income - Fees and Charges	(2,831)	(2,009)	(2,332)
Recharges	0	0	0
Recharges - Partnerships	501	(191)	(203)
Total Service Expenditure	2,102	2,027	2,136

Analysis of budget changes between 23/24 and 24/25

Base Budget 2023/24	2,027
Pay Award and other salary adjustments	535
Other Inflation	(11)
Net Savings agreed previous years	(7)
24/25 SCIA 12 - Air Quality Monitoring	(32)
24/25 SCIA 1 - Planning Fees	(5)
Managers Savings	(7)
Other growth and savings	(364)
Proposed Budget 2024/25	2,136

Net Service Expenditure analysed by Service

	Actuals	Budget	Budget
	22/23	23/24	24/25
	£'000	£'000	£'000
Strategic Head Commercial and Property			
Asset Maintenance Argyle Road	69	82	84
Asset Maintenance Other Corporate Properties	41	36	37
Asset Maintenance Hever Road	50	42	42
Asset Maintenance Leisure	239	198	202
Asset Maintenance Support & Salaries	142	149	122
Asset Maintenance Sewage Treatment Plants	2	9	10
Bus Station	23	9	14
Economic Development	35	39	43
Swanley Meeting Point	68	60	33
Economic Development Property	418	484	503
UK Share Prosperity Fund	0	0	0
Estates Management - Buildings	(41)	(3)	(2)
Housing Other Income	(16)	(14)	(14)
Housing Premises	(1)	18	18
Asset Maintenance Operatives	(3)	13	19
Property Investment Strategy	(1,312)	(1,618)	(1,724)
Administrative Expenses - Property	0	3	0
Administrative Expenses - Strategic Property	30	0	5
Support - Central Offices	508	600	611
Support - Property Function	62	60	64
Tourism	45	38	38
Leader Programme	0	0	0
West Kent Business Rates Retention	0	0	0
West Kent Enterprise Advisor Network	0	6	0
West Kent Kick Start	(7)	0	0
West Kent Partnership	0	1	0
West Kent Partnership Business Support	0	0	0
Total Service Expenditure	354	209	104

Net Service Expenditure analysed by Service

	Actuals	Budget	Budget
	22/23	23/24	24/25
	£'000	£'000	£'000
Strategic Head Commercial and Property			
Pay Costs	962	1,094	1,239
Premises and Grounds	1,089	1,178	1,179
Transport	8	0	0
Supplies & Services	74	49	46
Supplies & Services IT	1	0	1
Agency & Contracted	485	80	58
Agency & Contracted - Direct Services	4	0	0
Support Services	41	41	41
Funds drawn to/from Reserves	29	90	84
Capital Charges	204	150	150
Income - Other	(1,538)	(1,876)	(1,917)
Income - Gov Gnts	(17)	0	(125)
Income - Fees and Charges	(703)	(346)	(401)
Recharges	(286)	(250)	(251)
Total Service Expenditure	353	209	104

Analysis of budget changes between 23/24 and 24/25

Base Budget 2023/24	209
Pay Award and other salary adjustments	130
Other Inflation	30
Net Savings agreed previous years	(117)
24/25 SCIA 14 - Strategic Property Charges	(20)
Utility Costs (Part)	90
Property Investment	(104)
Managers Savings	(42)
Other growth and savings	(72)
Proposed Budget 2024/25	104